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( )		( )	Division Manager Delivery Service
			Logistic
			-

(Job Purpose)

(Key Responsibilities)

/ **(Key Responsibilities and Activities)**	**(Key Objectives)**	**(Performance Indicators)**
	1. 2. 3.	

[illegible]	1. [illegible] / [illegible] / [illegible] / [illegible] 2. [illegible]	* [illegible] - [illegible] 80 - [illegible] 80/[illegible] - [illegible] 10 [illegible] (3 [illegible] /[illegible])

[illegible] /[illegible] /[illegible] (Major Challenges)

1. [illegible] Logistic
2. [illegible]
3. [illegible]

[illegible] (Subordinate's Responsibilities)

[illegible] (Position)	[illegible] (Person)	[illegible] (Job Scope)
[illegible]	1	[illegible]

[illegible]	2	[illegible]
[illegible]	13	[illegible]
[illegible]	20	[illegible]

[illegible] (Organization Chart) [illegible]

[illegible] (Working Relationship)

[illegible] / [illegible] ([illegible] / [illegible]) (Organization/Business Unit)	[illegible] (Task)	[illegible] (Frequency)
[illegible]	[illegible] - [illegible]	1-2 [illegible] / [illegible]
[illegible]	[illegible] , [illegible]	5 [illegible] / [illegible]
[illegible]	[illegible]	5 [illegible] / [illegible]

[illegible] (Job Specifications)

1. [illegible]
2. [illegible] Logistic
3. [illegible]
4. [illegible]

[illegible] (Education Background)

[illegible] ,
[illegible]

[illegible] (Professional Experiences)

*[illegible] [illegible] 5 [illegible]

[illegible] (Key Competencies)

*[illegible] *[illegible]

*[illegible] *[illegible]

*[illegible] *[illegible]

*[illegible]

[illegible] [illegible] (Others)

[illegible]

[illegible] (Prepare By)	[illegible] (Approved By)	[illegible] (Acknowledged By)
(...) [illegible] ..../........./..........	(...) [illegible] ..../........./..........	(...) [illegible] ..../........./..........

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( )		( )	Delivery Manager
			G4

(Job Purpose)

(Key Responsibilities)

/ **(Key Responsibilities and Activities)**	**(Key Objectives)**	**(Performance Indicators)**
	1. 2. 3. 4.	

[illegible]	1. [illegible] , [illegible] , [illegible] , [illegible] 2. [illegible] 3. [illegible] , [illegible] , [illegible]	• [illegible] 100% • [illegible] 100% • [illegible] 5 [illegible] / [illegible] • [illegible] • [illegible] 3 [illegible] /[illegible]
[illegible]	1. [illegible]	[illegible] 5 [illegible] / [illegible] [illegible] 1 [illegible] /[illegible] [illegible] 1 [illegible] /[illegible]

	1. SCG 2. 	 100%

/// /// (Major Challenges)

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3.
4.
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(Subordinate's Responsibilities)

(Position)	(Person)	(Job Scope)
	2	- , , -

[illegible]	13	- [illegible] -[illegible] - [illegible] - [illegible]
[illegible]	20	[illegible] - [illegible]

[illegible] (Major challenge)

1. [illegible]
2. [illegible]
3. [illegible]
4. [illegible]
5. [illegible]

[illegible] (Subordinate's Responsibilities)

[illegible] (Position)	[illegible] (Person)	[illegible] (Job Scope)
[illegible]	2	- [illegible] , [illegible] , [illegible] - [illegible]

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(Certification/Licensing)

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[illegible] ([illegible])	[illegible]	[illegible] ([illegible])	Vehicle Section Manager
[illegible]	[illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]	G4

[illegible] (Job Purpose)

[illegible] [illegible]. [illegible]

[illegible] (Key Responsibilities)

[illegible] (Key Responsibilities)	[illegible] (Key Activities)	[illegible]

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[illegible]/[illegible]/[illegible] [illegible] (Major Challenges)

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- [illegible]
- [illegible]

[illegible] (Subordinate's Responsibilities)

[illegible] (Position)	[illegible] (Job Scope)

[illegible] (Financial Responsibilities/Authorization)

[illegible] (Item)	[illegible] (Amount/Authorized level)		
	[illegible] (Own Decision)	[illegible] (Consulted by Superior)	[illegible] (Superior Approval)
[illegible]			/
[illegible]			/

[illegible] (Working Relationship)

[illegible]/[illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]

[illegible]	[illegible]	[illegible]
[illegible]	- [illegible] - [illegible]	[illegible]
[illegible]	[illegible]	[illegible]

[illegible] (Job Specifications)

[illegible] (Education Background)

[illegible] [illegible] [illegible]

[illegible]/[illegible]/[illegible] (Certification/Licensing)

[illegible] (Professional Experiences)

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(Competencies)

□□□□□□□ **(Knowledge)**	□□□□□ **(Skills)**	□□□□□□□□□ □□□□□□□□□ □□□/□□□□□□ □□□ **(Mental Abilities/Personalities)**

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( )		( )	Administration
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(Job Purpose)

(Key Responsibilities)

/ **(Key Responsibilities and Activities)**	**(Key Objectives)**	**(Performance Indicators)**
	1. / 2. 3. 4. / 5. SCG 6. 7.	- - 100% - - 9.000 . - - 100% -

[illegible]	1. [illegible] 3. [illegible] 4. [illegible]	- [illegible]

[illegible] /[illegible] /[illegible] (Major Challenges)

1. [illegible]
2. [illegible]

[illegible] (Subordinate's Responsibilities)

[illegible] (Position)	[illegible] (Job Scope)

[illegible] (Working Relationship)

[illegible] / [illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]
[illegible]	[illegible] , [illegible] -[illegible] : [illegible]	[illegible]
[illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]
[illegible] -[illegible]	[illegible] (DO)	[illegible]
[illegible] /[illegible]	[illegible] / [illegible]	[illegible]
[illegible]	[illegible] [illegible]	[illegible] 1 [illegible]

-	/ (LP)	

(Job Specifications)

1.
2.
3.
4.

(Education Background)

(Professional Experiences)

*

(Competencies)

1.
2.
3.

(Others)

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[illegible] **(** [illegible] **)**	[illegible]	[illegible] **(** [illegible] **)**	Admin Vehicle
[illegible]	[illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]	G3

?????????????????????????? (Job Purpose)

[illegible]

?????????????????? (Key Responsibilities)

[illegible] **(Key Responsibilities)**	[illegible] **(Key Activities)**	[illegible]
[illegible] - [illegible] - [illegible]	- [illegible] - [illegible]	- [illegible] / [illegible] - [illegible] 2 [illegible] / [illegible] /[illegible]

[illegible] - [illegible] - [illegible] - [illegible] - [illegible] - [illegible]	- [illegible] - [illegible] - [illegible]	
[illegible] - [illegible] - [illegible] - [illegible] - [illegible] - [illegible] - [illegible] - [illegible]	- [illegible] - [illegible] / [illegible] - [illegible] PR/PO [illegible]	
[illegible] (Key Responsibilities)	[illegible] (Key Activities)	[illegible]
[illegible] - [illegible] - [illegible] - [illegible] - [illegible]	- [illegible]	- [illegible]

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- [illegible]
- [illegible]
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- [illegible] [illegible] [illegible]
- [illegible]

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[illegible] (Position)	[illegible] (Job Scope)

?????????????? (Financial Responsibilities/Authorization)

[illegible] **(Item)**	[illegible] **(Amount/Authorized level)**		
	[illegible] **(Own Decision)**	[illegible] **(Consulted by Superior)**	[illegible] **(Superior Approval)**
[illegible]			/
[illegible]			/

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[illegible] / [illegible]	[illegible]	[illegible]

[illegible]	[illegible]	[illegible]
[illegible]	[illegible]	[illegible]
[illegible] / [illegible]	[illegible]	[illegible]
[illegible]	- [illegible] - [illegible]	[illegible]
[illegible]	[illegible]	[illegible]

????????????????????? (Job Specifications)

??????????? (Education Background)

[illegible] .[illegible] [illegible] [illegible]

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????????????????? (Professional Experiences)

[illegible] [illegible] 2 [illegible]

????????????????????? (Competencies)

[illegible] **(Knowledge)**	[illegible] **(Skills)**	[illegible] /[illegible] **(Mental Abilities/Personalities)**

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[illegible]	[illegible]	[illegible]	-

[illegible] (Job Purpose)

[illegible]

[illegible] (Key Responsibilities)

[illegible]/[illegible] (Key Responsibilities and Activities)	[illegible] (Key Objectives)	[illegible] (Performance Indicators)

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[illegible]/[illegible]/[illegible] (Major Challenges)

1. [illegible]

2. [illegible] [illegible], [illegible] [illegible]

3. [illegible]

4. [illegible]

[illegible]
(Subordinate's Responsibilities)

[illegible] (Position)	[illegible] (Person)	[illegible] [illegible] (Job Scope)
[illegible] [illegible]	20	[illegible] [illegible] - [illegible] [illegible] [illegible] [illegible] [illegible] [illegible] [illegible]

[illegible]
(Working Relationship)

[illegible]/[illegible] [illegible] [illegible] (Organization/Business Unit)	[illegible] [illegible] [illegible] (Task)	[illegible] (Frequency)
[illegible]	[illegible] [illegible], [illegible] [illegible]-[illegible] : [illegible] [illegible]	[illegible]

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1.

2.

3.

4.

(Education Background)

(Professional Experiences)

(Competencies) (Others)

1.

2.

3.

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5.

6.

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□□□□□□ (Major Challenges)

1.

2.

(Working Relationship)

(Organization/Business Unit)	**(Task)**	**(Frequency)**

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1.

2.

3.

(Education Background)

6

(Professional Experiences)

(Competencies)

1.

2.

(Others)

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( )		( )	Logistics Manager
			G5

(Job Purpose)

(Key Responsibilities)

/ **(Key Responsibilities and Activities)**	**(Key Objectives)**	**(Performance Indicators)**
- - - - - - - - - -	- - - - -	- - / - - - - 0% - - 100%

-	-	- 3 % - 2 - 15
/ (Key Responsibilities and Activities)	(Key Objectives)	(Performance Indicators)
	-	-
(IA)/TQM	- -	-
	- - - OD	- - -

- - - Safety -	- - - - -	-

/(Major Challenges)

-

(Subordinate's Responsibilities)

(Position)	(Job Scope)

(Financial Responsibilities/Authorization)

(Item)	(Amount/Authorized level)

[illegible] (Own Decision)	[illegible] (Consulted by Superior)	[illegible] (Superior Approval)	
[illegible]			/
[illegible]			/

[illegible] (Working Relationship)

[illegible] / [illegible]	[illegible]	[illegible]
[illegible]	[illegible] - [illegible] : [illegible]	[illegible]
[illegible]	[illegible]	[illegible]
[illegible]	[illegible] : [illegible]	[illegible]
[illegible] -[illegible]	[illegible] : [illegible] [illegible] Loss Prevention : [illegible]	[illegible]
[illegible] -[illegible] - [illegible]	[illegible] [illegible]	[illegible]

[illegible] (Job Specifications)

1.[illegible]
2.[illegible]
3.[illegible]
4. [illegible]
5.[illegible]

[illegible] (Education Background)

[illegible] [illegible] [illegible] [illegible] [illegible]
[illegible] [illegible] [illegible]

[illegible] /[illegible] /[illegible] (Certification/Licensing)

[illegible]

[illegible] (Professional Experiences

1. [illegible] 7 [illegible]

[illegible] (Competencies)

[illegible] **(Knowledge)**	[illegible] **(Skills)**	[illegible] [illegible] /[illegible] **(Mental Abilities/Personalities)**
- [illegible] [illegible] - [illegible] [illegible] [illegible] - [illegible]	- [illegible] - [illegible]	- [illegible] - [illegible] - [illegible] - [illegible] - [illegible] - [illegible]

[illegible] [illegible] (Others)

[illegible] [illegible]

[illegible] (Prepare By)	[illegible] (Approved By)	[illegible] (Acknowledged By)
(..) [illegible] ..../........./..........	(..) [illegible] ..../........./..........	(..) [illegible] ..../........./..........